

FY2024 Q1 Earnings Results

Revenue

¥1,208.0_B

+2.1% growth at CER +14.1% growth at AER

Core Operating Profit

Core Operating Profit Margin

Reported Operating Profit

¥382.3_B

31.6%

¥166.3B

+4.5% change at Constant Exchange Rate (CER) / +17.1% at Actual Exchange Rate (AER) reflects milder than anticipated generic erosion, phasing of R&D investment and other OPEX reduction Impact of generic erosion expected to accelerate in coming quarters

-1.3% change at AER reflects impairment of intangible assets and restructuring costs associated with efficiency program



Core Revenue

Core Operating Profit

Core EPS

¥4,350.0_B

¥1,000.0B

¥431

Continued momentum of Growth & Launch Products expected to mitigate remaining loss-of-exclusivity headwinds

Management Guidance at CER

Core Revenue

Flat to slightly declining

Core Operating Profit

Approximately 10% decline

Core EPS

Mid-10s% decline



This presentation contains forward-looking statements, beliefs or opinions regarding Takeda's future business, future position and results of operations. For more information about our use of forward-looking statements, including important cautionary language, see Takeda's FY2024 Q1 investor presentation (available at https://www.takeda.com/investors/financial-results/quarterly-results/), which is hereby incorporated by reference. Nothing contained herein should be considered a solicitation, promotion or advertisement for any prescription drugs including the ones under development.

CER (Constant Exchange Rate) change eliminates the effect of foreign exchange rates from year-over-year comparisons by translating financial results in accordance with IFRS or Core (non-IFRS) financial measures for the current period using corresponding exchange rates in the same period of the previous fiscal year.

Core Revenue, Core Operating Profit, Core Net Profit for the year attributable to owners of the Company, Core EPS, Constant Exchange Rate ("CER") change, Net Debt, Adjusted Net Debt, EBITDA, Adjusted EBITDA, Free Cash Flow and Adjusted Free Cash Flow are Non-IFRS measures, i.e., measures not calculated and presented in accordance with IFRS. See the financial appendix at the end of Takeda's FY2024 Q1 investor presentation (available at https://www.takeda.com/investors/financial-results/quarterly-results/) for further information about Takeda's Non-IFRS Measures and reconciliations to the most directly comparable measures calculated and presented in accordance with IFRS.