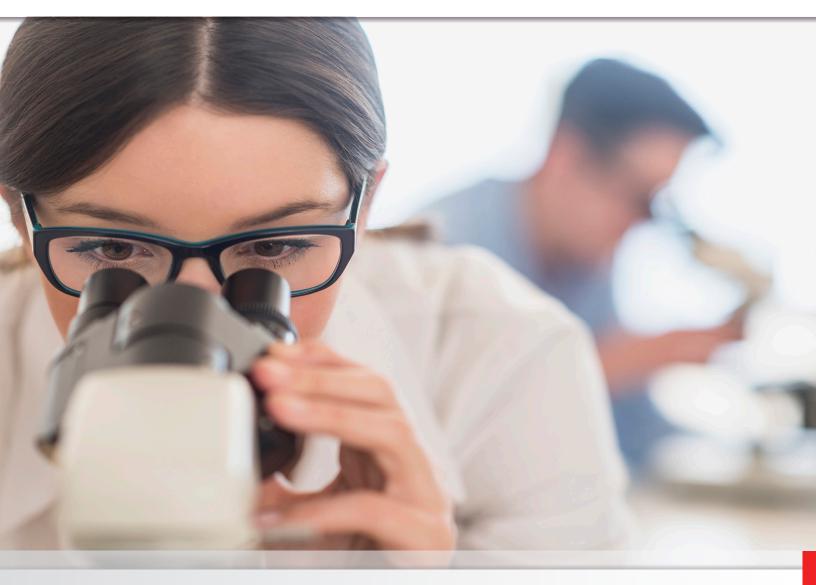


Bringing Patient-Centered Innovation to the Policy Arena



2024 ANNUAL REPORT

TakPAC's PURPOSE

TakPAC offers eligible Takeda employees a way to join together to support the election of candidates, regardless of their political affiliation, who share our vision to drive innovation and ensure patient access.

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MESSAGE FROM THE CHAIR



RELATIONSHIPS ARE CRITICAL TO ADVANCE INNOVATION

Being a centuries-old company doesn't mean we are fixed in our ways. Takeda continuously adapts to the changing landscape, just as the science and technology we advance constantly evolves. It is crucial that those who decide the outcome of public policies continue to deepen their understanding of our transformative treatments and recognize the significant value we bring to society.

Our Public Affairs colleagues work to build meaningful relationships with policymakers at the federal and state levels to offer Takeda's perspective and educate them on the implications of their decisions. TakPAC, our voluntary, employee-funded political action committee, a legal and transparent tool that Takeda employees can use to support these efforts.

Corporate PAC donations to candidates for federal and many state offices may not be made from corporate treasuries, but only through the voluntary donations of eligible employees to TakPAC. We are grateful for the commitment our Takeda colleagues once made again to TakPAC last year. The TakPAC Board of Advisors and I share this annual report of the PAC's activities in a demonstration of our ongoing commitment to transparency. In this report, you will find the PAC's 2024 financials, contributions to candidates and committees in 2024, and information about TakPAC's leadership, contribution criteria and procedures.

Our rengagement with policymakers to find better outcomes for the patients we serve and to create an innovation ecosystem is enhanced through the contributions you make to TakPAC.

Rick Ascroft

Richard C. Ascroft RPh, JD TakPAC Chairman Senior Vice President Head of US Plasma Derived Therapies US Business Unit

2024 TakPAC BY THE NUMBERS

\$132,500

GIVEN TO CANDIDATES AND COMMITTEES WHO SHARE OUR VISION TO DRIVE INNOVATION AND ENSURE PATIENT ACCESS

47

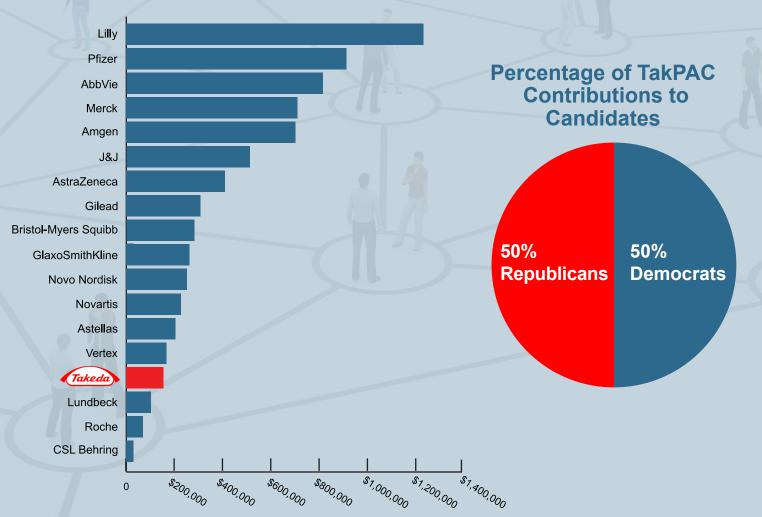
FEDERAL CANDIDATES AND COMMITTEES SUPPORTED— INCLUDING PhRMA

Nationwide Reach

TakPAC supports a broad range of elected officials whose decisions affect patients' ability to get treatment.

TakPAC donations went to U.S. policy makers in these states.

2024 PAC RECEIPTS





2024 TakPAC FINANCIAL STATEMENT

Cash on Hand (1/1/2024)	\$63,685.73
Revenue	
Receipts from Voluntary Employee Donations	\$150,372.94
Refunds of Contributions made to Candidates	\$6,500.00
Total	\$156,872.94
Disbursements	
Federal & State Candidates & Political Committees	\$132,500.00
Operating Expenses (bank fees)	\$1,857.65
Total	\$134,357.65
Ending Balance (12/31/24)	\$83,701.02

WHO MAKES THE DECISIONS?

2024 TakPAC Officers and Board of Advisors

A Board of Advisors oversees the TakPAC program and is comprised of employees who represent every area of Takeda's U.S. business.

OFFICERS

CHAIR



RICK ASCROFT

SVP, Head of US Plasma Derived Therapies VICE CHAIR

ONELIA VERA

Head Counsel, Hematology & Rare Disease BU



TREASURER

TOM KEARNEY

Head of U.S. Tax ASST. TREASURER



AMY ERVIN

U.S. Region Assistant Controller

BOARD OF ADVISORS

Colleen Beauregard Head R&D Chief of Staff

Liz Lewis Head of Global Oncology Patient Value, Policy & Access

Kate Scanlon

HR Business Leader, USBU Rare Disease & Communications

Matthew Symonds CFO & COO Vaccines Business Unit

Hema Tallman Global Head of BioLife



HOW TAKPAC DECIDES WHO TO SUPPORT

In selecting political candidates, committees and organizations to receive disbursements from the PAC, we avoid actions that may conflict with the company's interests. We use fair and objective criteria in the selection of candidates. The criteria include*:

- The candidate's alignment with our Corporate Philosophy elements of Patient, People and Planet
- The candidate's alignment with our Corporate Values of Takeda-ism that incorporate Integrity, Fairness, Honesty, and Perseverance, with Integrity at the core
- The candidate's alignment with how we bring these values to life through actions based on Patient Trust -Reputation - Business, in that order
- · The candidate's alignment with our Diversity, Equity and Inclusion efforts
- The candidate's support for pharmaceutical innovation and his or her position on key issues affecting our industry
- · The presence of Takeda facilities and employees in the candidate's district/state
- · The candidate's leadership and membership on key committees
- The candidate's character, integrity and leadership abilities
 - In alignment with our Takeda HR policies that prohibit against harassment, unprofessional or disrespectful conduct**
 - Examples of behaviors that violate this policy include: racial or sexual epithets, insulting, inappropriate, insensitive or derogatory slurs, slogans or statements, threats, and/or assault.

Political party affiliation or positions on non-business policy issues are <u>not</u> criteria for candidate support.

TakPAC members may recommend candidates for support based on these criteria by contacting TakPAC@Takeda.com.

^{*} Candidates must at a minimum meet the character, integrity, and leadership criteria but are not required to meet all criteria. ** Takeda U.S. Employee Policy, Page 2: This policy applies to the actions of all Takeda employees regardless of title. It also applies to client, vendors, contractors, visitors and others who encounter Takeda employees performing job duties.

2024 POLITICAL CONTRIBUTIONS

TakPAC Political Contributions

Candidates	Party	District	Amount
California			
Rep. Pete Aguilar	D	CA-33	\$1,000
Rep. Julia Brownley	D	CA-26	\$2,500
Rep. Jay Olbernolte	R	CA-23	\$2,500
Rep. Scott Peters	D	CA-50	\$5,000
Rep. Raul Ruiz	D	CA-25	\$2,500
Rep. Michelle Steel	R	CA-45	\$1,000
Colorado			
Rep. Diana DeGette	D	CO-1	\$2,500
Delaware			
Sen. Chris Coons	D	DE	\$2,500
Rep. Lisa Blunt Rochester	D	DE	\$2,500
Florida			
Rep. Gus Bilirakis	R	FL-21	\$2,500
Georgia			
Rep. Buddy Carter	R	GA-1	\$6,000
lowa			
Rep. Randy Feenstra	R	IA-4	\$2,500
Rep. Mariannette Miller-Meeks	R	IA-1	\$4,500
Idaho			
Sen. Mike Crapo	R	ID	\$2,500
Illinois			
Rep. Robin Kelly	D	IL-2	\$2,500
Rep. Darin LaHood	R	IL-16	\$2,500
Rep. Brad Schneider	D	IL-10	\$2,500
Kansas			
Rep. Ron Estes	R	KS-4	\$1,000
Kentucky			
Sen. Mitch McConnell	R	KY	\$2,500
Rep. Brett Guthrie	R	KY-2	\$5,000
Louisiana			
Sen. Bill Cassidy	R	LA	\$2,500
Rep. Mike Johnson	R	LA-4	\$2,500
Rep. Steve Scalise	R	LA-1	\$1,000
Massachusetts			
Rep. Jake Auchincloss	D	MA-4	\$5,000
Rep. Kathrine Clark	D	MA-5	\$5,000
Rep. Bill Keating	D	MA-9	\$2,500
Rep. Richie Neal	D	MA-1	\$2,500
Rep. Lori Trahan	D	MA-3	\$2,000
Michigan			
Sen. Gary Peters	D	MI	\$3,500

Contribution Limits for all Federal PACs

\$5,000 per primary and general election to a federal candidate's campaign committee.

\$15,000 per calendar year to each national party committee, such as the Democratic and Republican national, senatorial and congressional campaign committees.

\$5,000 per year to a federal incumbent's leadership PAC. Leadership PACs may be sponsored by Members of Congress to support other candidates from their political party in order to position themselves for future leadership spots or committee chairmanships. These are separate from a member's campaign committee.

\$5,000 per year to a state or local party committee. Contribution limits for state and local candidates vary by state laws.

2024 POLITICAL CONTRIBUTIONS

Candidates	Party	District	Amount
Minnesota			
Rep. Tom Emmer	R	MN-6	\$5,000
Missouri			
Rep. Jason Smith	R	MO-8	\$2,500
North Carolina			
Sen. Thom Tillis	R	NC	\$2,500
Rep. Richard Hudson	R	NC-9	\$2,500
Rep. Deborah Ross	D	NC-2	\$1,000
Nevada			
Sen. Jacky Rosen	D	NV	\$2,500
Ohio			
Rep. Mike Carey	R	OH-15	\$2,500
Oklahoma			
Sen. James Lankford	R	OK	\$1,000
Oregon			
Sen. Ron Wyden	D	OR	\$2,500
Pennsylvania			
Sen. Bob Casey	D	PA	\$2,500
Virginia			
Sen. Tim Kaine	D	VA	\$1,500
Wyoming			
Sen. John Barrasso	R	WY	\$1,500

Federal Non-connected PACs	Political Affiliation	Amount
Congressional Hispanic Caucus (CHC PAC)	D	\$2,500
New Democratic Coalition PAC (NewDems)	D	\$2,500
Republican Main Street Partnership	R	\$5,000
Value in Electing Women Political Action Committee (ViewPAC)	R	\$2,500

State Party Federal Account	Political Affiliation	Amount
Massachusetts Democratic State Committee - Federal Account	D	\$5,000

	Political	
Trade Association PAC	Affiliation	Amount
PhRMA PAC	N/A	\$5,000



PUBLIC POLICIES IMPORTANT TO TAKEDA

Takeda's U.S. Public Affairs staff works to educate state and federal elected officials about issues affecting our products and therapeutic areas. Public Affairs also advocates for policies that reflect our patient-centric approach, and to be the voice for patients in public policy discussions on Capitol Hill and in state capitals across the country. Our elected leaders need to know how their decisions and policies will impact the health of patients in their district or state.

The U.S. Public Affairs team is committed to providing information to all employees about the public policy issues that impact our company. We believe it is important for everyone at Takeda to understand the impact, positive and negative, that public policy decisions have on our company and the patients we serve.

KEY ISSUES FOR TAKEDA



Patient Access

Sec

Medicare

Reform

Drug Pricing/ Transparency

EMPLOYEES ENGAGED IN TakPAC ENHANCE AKEDA'S VOICE IN THE INVIRONMENT TOOLS FOR SUCCESS

STRONG ADVOCATES



DID YOU KNOW?

EMPLOYEE-FUNDED

• TakPAC is entirely dependent on the voluntary contributions of its eligible employees, and it cannot exist without you.

NON-PARTISAN

- TakPAC does not make contributions to candidates based upon their political affiliation.
- TakPAC contributions are not endorsements but provide financial support to federal and state candidates who understand our business and are likely to advocate positions on issues critical to our work at Takeda.
- The PAC's giving is consistently split 50/50 between Democrat and Republican candidates and committees.

HIGHLY REGULATED

 TakPAC is NOT A SUPER PAC! It is a legal and ethical traditional PAC that is funded solely by the contributions of hardworking Takeda employees and complies with all solicitation and contribution limits.

TRANSPARENT

- Employee-funded PACs like TakPAC exist as a result of campaign finance reform.
- TakPAC reports every dollar it receives and contributes to the Federal Election Commission on a monthly basis.
- TakPAC provides full transparency into its contributions via our Annual Report.

A GOOD STEWARD OF THE FUNDS ENTRUSTED TO IT

 Stewardship of your PAC donations is taken seriously with a commitment to fiscal responsibility. Nearly one hundred percent of employee contributions to TakPAC are given directly to candidate campaigns and political committees. Takeda pays nearly all of the PAC's administrative costs—as allowed by law.

VOLUNTARY & CONFIDENTIAL

- Your participation in TakPAC is strictly voluntary. You will not be favored or disadvantaged based on your decision to join.
- TakPAC membership lists and giving amounts are kept confidential (other than required FEC reporting for giving over \$200).



Bringing Patient-Centered Innovation to the Policy Arena

**TakPAC

Takeda Political Action Committee For more information about TakPAC or to become a member, visit <u>www.TakedaPAC.com</u> or contact <u>TakPAC@takeda.com</u>.

The purpose of the Takeda Political Action Committee is to provide monetary contributions and other support to candidates for federal, state, and local offices. Support of TakPAC is completely voluntary, the contribution guidelines set forth on www.takedapac.com are only suggestions, and eligible employees are free to contribute more or less than the guidelines, or nothing at all. Takeda will neither favor nor disadvantage eligible employees because of the amount of contributions or decisions not to contribute, and eligible employees may refuse to contribute without reprisal. Eligible employees should understand that (i) payroll deductions will be made in accordance with the company's payroll system and will continue until the eligible employee notifies the PAC Treasurer in writing that the authorization is revoked, (ii) TakPAC contributions are for political purposes and therefore are not deductible for federal income tax purposes, and (iii) federal law requires TakPAC to report the name, mailing address, occupation, and name of employer of individuals whose contributions exceed \$200 in a calendar year to the Federal Election Commission. Eligible employees understand that they must certify they are either a United States citizen or a foreign national lawfully admitted to the United States for permanent residence as defined by Section 101(a)(20) of the Immigration and Nationality Act (§ U.S.C. Section 1101 (1)(20)).

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