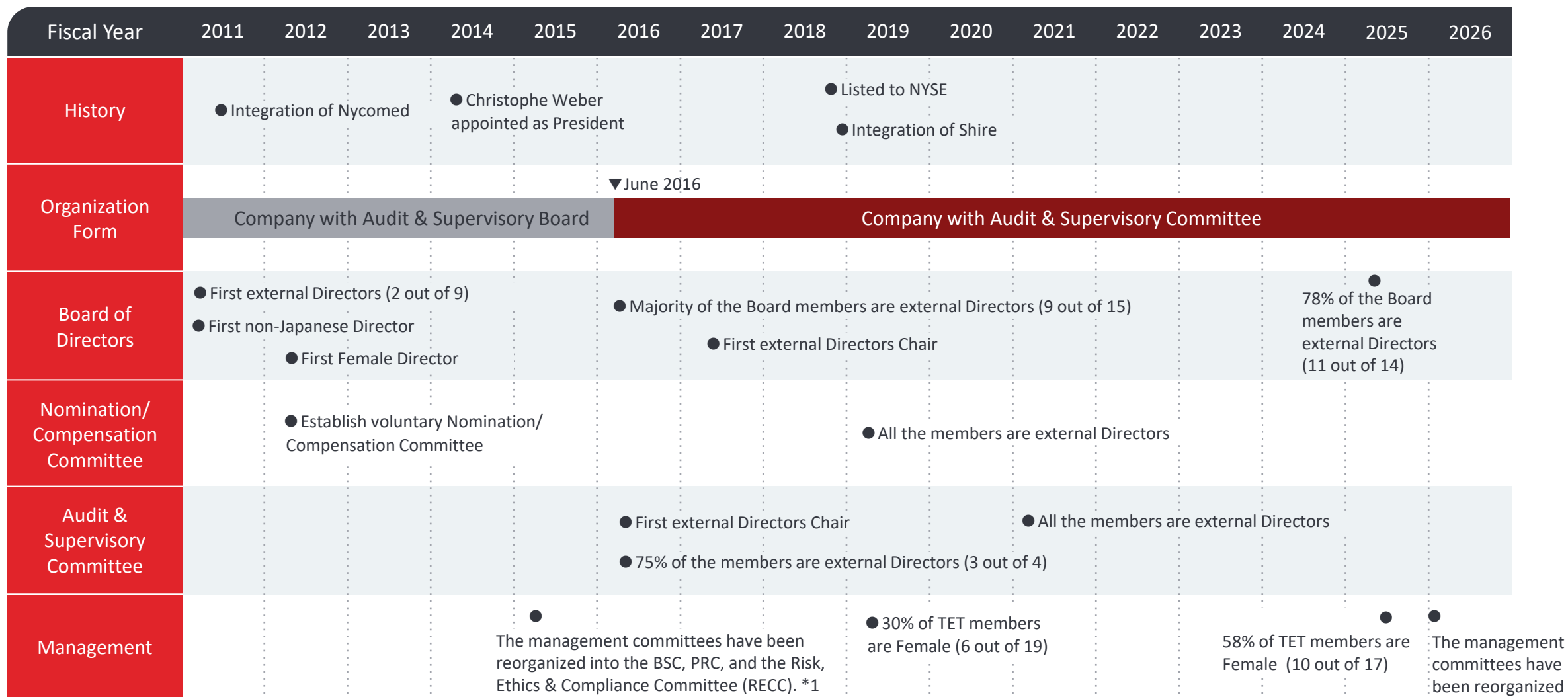


(As of April 2026)



*1 The Business & Sustainability Committee (BSC) was renamed in April 2022. The Portfolio Review Committee (PRC) was renamed in April 2016.

*2 Business & Sustainability Committee(BSC), including Risk Sub-Committee: Responsible for corporate, business and risk matters.

Portfolio Review Committee(PRC), including Early Pipeline Committee as its sub-committee: Responsible for R&D and product-related matters.