



TAK
LISTED
NYSE

TSE: 4502

From Transformation to Growth Acceleration

Horizon One: Transforming for Growth

FY2026 Q1 Earnings Announcement

July 30th, 2026

AGENDA



Business Highlights

Julie Kim, President & CEO



Financial Highlights

Milano Furuta, Chief Financial Officer



Pipeline Highlights

Andy Plump, President, R&D





Business Highlights

Julie Kim, President & CEO

Financial Highlights

Milano Furuta, Chief Financial Officer

Pipeline Highlights

Andy Plump, President, R&D

Closing Remarks

Julie Kim, President & CEO

Question & Answer Session

AGENDA



