(Amendments are underlined.)

Current Articles of Incorporation	Proposed amendments
Article 4. (Organizations)	Article 4. (Organizations)
In addition to the general meetings of shareholders	In addition to the general meetings of shareholders
and Directors, the Company shall have the	and Directors, the Company shall have the
following organizations:	following organizations:
1. Board of Directors	1. Board of Directors
2. Corporate Auditors	2. Audit and Supervisory Committee
3. Board of Corporate Auditors	<to be="" deleted=""></to>
4. Accounting Auditors	3. Accounting Auditors
Article 5 Article 6.	Article 5 Article 6.
<omission articles="" description="" of="" the=""></omission>	<no change=""></no>
Article 7. (Acquisition of the Company's Own Shares)	<to be="" deleted=""></to>
The Company may, by resolution of the Board of	
Directors, acquire its own shares by market	
transactions and other methods, as provided in	
Article 165, Paragraph 2 of the Companies Act.	
Article <u>8</u> . – Article <u>13</u> .	Article <u>7</u> . – Article <u>12</u> .
<omission articles="" description="" of="" the=""></omission>	<no change=""></no>
Auticle 14 (Company and Chairman)	Auticle 12 (Convener and Chairman)
Article 14. (Convener and Chairman)	Article 13. (Convener and Chairman)
A general meeting of shareholders shall be	A general meeting of shareholders shall be
convened by the Representative Director in accordance with a resolution of the Board of	convened by the Representative Director in
	accordance with a resolution of the Board of
Directors and shall be presided over by the	Directors.
Representative Director. <new></new>	(2) The Chairman of a general meeting of shareholders
<1New>	shall be the Chairman of the Board.
(2) When there is more than one Penrosentative	Shan be the Chairman of the Board. To be deleted>
(2) When there is more than one Representative	<10 be defered>
Director, the Representative Director who shall	
have been appointed by the Board of Directors in	
advance shall serve as the Convener and/or	
Chairman provided for in the preceding paragraph.	(2) If the office of the Chairman of the Doord is record
(3) Should an accident prevent the Representative	(3) If the office of the Chairman of the Board is vacant,
Director who shall have been appointed as the	or, should an accident prevent the Chairman of the
Chairman in accordance with the preceding two	Board from being the Chairman of a general

paragraphs, another Director shall substitute for such Representative Director according to the order established by the Board of Directors in advance.

meeting of shareholders, another Director
nominated by the Board of Directors shall serve as
the Chairman of the general meeting of
shareholders.

Article <u>15</u>. – Article <u>17</u>.

<Omission of description of the articles>

Chapter IV Directors and Board of Directors

<No change>

Chapter IV Directors and Board of Directors, and

Article <u>18</u>. (Number of Directors)

The Company shall have twelve (12) Directors or fewer.

<New>

Article 19. (Appointment of Directors)

The Directors shall be appointed at a general meeting of shareholders.

- (2) Voting on resolutions for appointments under the terms of the preceding paragraph shall take place with the presence of shareholders who have one-third or more of the voting rights of shareholders entitled to exercise their voting rights, and a majority of the votes of the shareholders present shall be requisite for adoption of the resolution.
- (3) The appointment of Directors shall not be made by cumulative voting.

Article <u>20</u>. (Term of Office of Directors)

The term of office of Directors shall be up to the time of closing of the ordinary general meeting of shareholders concerning the last business year ending within one (1) year after their election.

Article <u>17</u>. (Number of Directors)

Article 14. – Article 16.

The Company shall have twelve (12) <u>or fewer</u> Directors <u>(excluding Directors who are Audit and Supervisory Committee Members)</u>.

Audit and Supervisory Committee

(2) The Company shall have four (4) or fewer

Directors who are Audit and Supervisory

Committee Members.

Article 18. (Appointment of Directors)

The Directors shall be appointed at a general meeting of shareholders <u>that distinguishes between</u> <u>Directors who are Audit and Supervisory Members</u> and other Directors.

(2) <No change>

(3) <No change>

Article 19. (Term of Office of Directors)

The term of office of Directors (excluding Directors who are Audit and Supervisory Committee Members) shall be up to the time of closing of the ordinary general meeting of

<New>

<New>

<New>

Article <u>21</u>. (Compensation, Etc. for Directors)

The compensation, bonuses and other financial benefits given by the Company in consideration of the performance of duties (hereinafter referred to as the "Compensation, Etc.") for Directors shall be determined by a resolution at the general meeting of shareholders.

Article <u>22</u>. (Notice of Meetings of the Board of Directors)

Notice of a meeting of the Board of Directors shall be given at least three (3) days prior to the date set for the meeting; provided, however, that such period may be shortened in the case of an emergency.

(2) A meeting of the Board of Directors may be held

- shareholders concerning the last business year ending within one (1) year after their election.
- (2) The term of office of Directors who are Audit and Supervisory Committee Members shall be up to the time of closing of the ordinary general meeting of shareholders concerning the last business year ending within two (2) years after their election.
- (3) The term of office of a Director who is an Audit and Supervisory Committee Member and was appointed to fill a vacancy due to the retirement of a Director who is an Audit and Supervisory Committee Member from office before expiration of his or her term of office shall be up to the time of expiration of the term of office of such retiring Director.
- (4) The effect of pre-election of a substitute Director
 who is an Audit and Supervisory Committee
 Member shall continue until the opening of the
 ordinary general meeting of shareholders
 concerning the last business year ending within two
 (2) years after the resolution of such pre-election.

Article <u>20</u>. (Compensation, Etc. for Directors)

The compensation, bonuses, and other financial benefits given by the Company in consideration of the performance of duties (hereinafter referred to as the "Compensation, Etc.") for Directors shall be determined by a resolution at the general meeting of shareholders that distinguishes between Directors who are Audit and Supervisory Members and other Directors.

Article <u>21</u>. (Notice of Meetings of the Board of Directors)

<No change>

(2) A meeting of the Board of Directors may be held

without taking the convocation procedures with the unanimous consent of all Directors <u>and Corporate</u> Auditors.

<New>

Article 23. (Deemed Resolution of the Board of Directors)

<Omission of description of the article>

<New>

Article <u>24</u>. (Directors with Title)

The Board of Directors may, by its resolution, appoint one (1) Chairman of the Board, one (1) President & CEO and several Executive Vice Presidents, Senior Managing Directors and Managing Directors.

(2) The Chairman of the Board shall preside over a meeting of the Board of Directors.

without taking the convocation procedures with the unanimous consent of all Directors.

Article 22. (Notice of Meetings of the Audit and Supervisory Committee)

Notice of a meeting of the Audit and Supervisory
Committee shall be given at least three (3) days
prior to the date set for the meeting; provided,
however, that such period may be shortened in the
case of an emergency.

(2) A meeting of the Audit and Supervisory Committee

may be held without taking the convocation

procedures with the unanimous consent of all Audit
and Supervisory Committee Members.

Article 23. (Deemed Resolution of the Board of Directors)

<No change>

Article 24. (Delegation of a Decision on the Execution of Important Operations)

Under Paragraph 6, Article 399-13 of the Companies Act, the Company may delegate all or some of the decisions concerning the execution of important operations (excluding matters listed in the items under Paragraph 5 of that article) to Directors by a resolution of the Board of Directors.

Article <u>25</u>. (<u>Chairman of the Board and President &</u> CEO)

The Board of Directors may, by its resolution, appoint from among Directors (excluding Directors who are Audit and Supervisory Committee Members) one (1) Chairman of the Board and one (1) President & CEO.

(2) The Chairman of the Board shall preside over a meeting of the Board of Directors; however, another Director shall preside over a meeting of the Board of Directors if the office of the Chairman of

- (3) The President & CEO shall exercise control over the affairs of the Company, and shall preside over a meeting of the Board of Directors if the office of the Chairman of the Board is vacant or if an accident prevents the Chairman of the Board from doing so.
- (4) Executive Vice Presidents, Senior Managing

 Directors and Managing Directors shall, assisting
 the President & CEO, handle the day-to-day
 business of the Company.

Article <u>25</u>. (<u>Representing</u> Directors)

The Board of Directors shall, by its resolution, elect Representing Director(s) from among Directors with Title.

- Article <u>26</u>. (Exemption from Liability of Directors)

 The Company may, by a resolution of the Board of Directors, exempt Directors from their liabilities for damages set forth in Paragraph 1, Article 423 of the Companies Act to the extent permitted by law.
- (2) The Company may enter into agreements with Outside Directors that limit the maximum amount of the liability for damages set forth in Paragraph 1, Article 423 of the Companies Act to the amount provided by law.

Article 27. (Appointment of Consultants and Advisers) The Company may appoint Consultants or Advisers by a resolution of the Board of Directors.

<u>Chapter V Corporate Auditors and Board of</u> <u>Corporate Auditors</u>

Article 28. (Number of Corporate Auditors)

- the Board is vacant or if an accident prevents the Chairman of the Board from doing so.
- (3) The President & CEO shall exercise control over the affairs of the Company.
- (4) <To be deleted>

Article 26. (Representative Directors)

The Board of Directors shall, by its resolution, elect Representative Director(s) from among Directors <a href="(excluding Directors who are Audit and Supervisory Committee Members).

Article <u>27</u>. (Exemption from Liability of Directors) <No change>

(2) The Company may enter into agreements with Directors (excluding Executive Directors or the like provided for in (b), Item15, Article 2 of the Companies Act) that limit the maximum amount of liability for damages set forth in Paragraph 1, Article 423 of the Companies Act to the amount provided by law.

<To be deleted>

<To be deleted>

<To be deleted>

The Company shall have four (4) Corporate
Auditors or fewer.

- Article 29. (Appointment of Corporate Auditors)

 The Corporate Auditors shall be appointed at a general meeting of shareholders.
- (2) Voting on resolutions for appointments under the terms of the preceding paragraph shall take place with the presence of shareholders who have one-third or more of the voting rights of such shareholders entitled to exercise their voting rights, and a majority of the votes of the shareholders present shall be requisite for adoption of the resolution.

Article 30. (Term of Office of Corporate Auditors)

The term of office of Corporate Auditors shall be
up to the time of closing of the ordinary general
meeting of shareholders concerning the last
business year ending within four (4) years after
their election.

(2) The term of office of a Corporate Auditor who was appointed to fill a vacancy due to the retirement of a Corporate Auditor from office before expiration of his or her term of office shall be up to the time of expiration of the term of office of the retiring Corporate Auditor.

Article 31. (Compensation, Etc. of Corporate Auditors)

The Compensation, Etc. for Corporate Auditors

shall be determined by a resolution at a general meeting of shareholders.

Article 32. (Notice of Meetings of the Board of Corporate Auditors)

Notice of a meeting of the Board of Corporate

Auditors shall be given at least three (3) days prior
to the date set for the meeting; provided, however,
that such period may be shortened in the case of an
emergency.

<To be deleted>

<To be deleted>

<To be deleted>

<To be deleted>

(2) A meeting of the Board of Corporate Auditors may
be held without taking the convocation procedures
with the unanimous consent of all Corporate
Auditors.

Article 33. (Full-time Corporate Auditors)

The Board of Corporate Auditors shall, by its resolution, elect Full-time Corporate Auditor(s).

Article 34 (Exemption from Liability of Corporate Auditors)

The Company may, by a resolution of the Board of Directors, exempt Corporate Auditors from their liabilities for damages set forth in Paragraph 1, Article 423 of the Companies Act to the extent permitted by law.

(2) The Company may enter into agreements with

Outside Corporate Auditors that limit the

maximum amount of the liability for damages set

forth in Paragraph 1, Article 423 of the Companies

Act to the amount provided by law.

Chapter VI Accounts

Article <u>35</u>. (Business Year)
<Omission of description of the article>

<New>

Article <u>36</u>. (Record Date for Dividends from Surplus)
The record date for year-end dividends of the
Company shall be March 31 of each year.
<New>

<To be deleted>

<To be deleted>

Chapter V Accounts

Article <u>28</u>. (Business Year) <No change>

Article 29. (Organ to decide on Matters including Dividends from Surplus)

The Company may decide the matters listed in each item of Paragraph 1, Article 459 of the Companies Act including dividends from surplus by resolution of the Board of Directors, unless otherwise provided for in laws and regulations.

Article <u>30</u>. (Record Date for Dividends from Surplus) <No change>

(2) The record date for interim dividends of the Company shall be September 30 of each year.

Article 37. (Interim Dividends)

The Company may, by a resolution of the Board of Directors, pay interim dividends, with the record date therefor being September 30 of each year.

Article <u>38</u>. (Lapse of the Rights on Dividends) <Omission of description of the article>

<New>

<New>

<New>

<To be deleted>

Article <u>31</u>. (Lapse of the Rights on Dividends) <No change>

Supplementary Provisions

Article 1. (Transitional Measure concerning Exemption from and Limitation of Liability of Corporate Auditors before becoming a Company with Audit and Supervisory Committee)

Exemption from liability of Corporate Auditors (including a person who was formerly a Corporate Auditor) by the Board of Directors concerning acts under Paragraph 1, Article 423 of the Companies Act before the closing of the 140th ordinary general meeting of shareholders held in June 2016, and contracts for limitation of liability concluded with Outside Corporate Auditors (including a person who was formerly an Outside Corporate Auditor) shall be governed by Paragraphs 1 and 2, Article 34 of the Articles of Incorporation before the amendment associated with the closing of the same ordinary general meeting of shareholders.

Article 2. (Deletion Date of Supplementary Provisions)

Articles 1 and 2 of the Supplementary Provisions
hereof are to be deleted as of June 29, 2026.