

Shonan Health Innovation Park

Provide Takeda's knowledge and Know-How
as Asia's No. 1 pharmaceutical Company

- ✓ Provide Access to Pharma's Expertise & State-of-the-Art Research Capabilities
- ✓ Nurture Entrepreneurial Culture Leading Creative Breakthroughs
- ✓ Catalyze Transformative Public-Private-Academia Partnerships
- ✓ Attract Global Talents and Investment

Strive for Innovation

—Road map for R&D Innovation—

2011

2012

2013

2014

2015

2016

2017

2011

Open Shonan
Research Center



2012

Promote the open lab,
"Shonan Incubation Lab".



2015

Establish T-CiRA, Takeda's
collaboration with CiRA



2016

R&D transformation

2017

Open up SRC to create
Health Innovation park

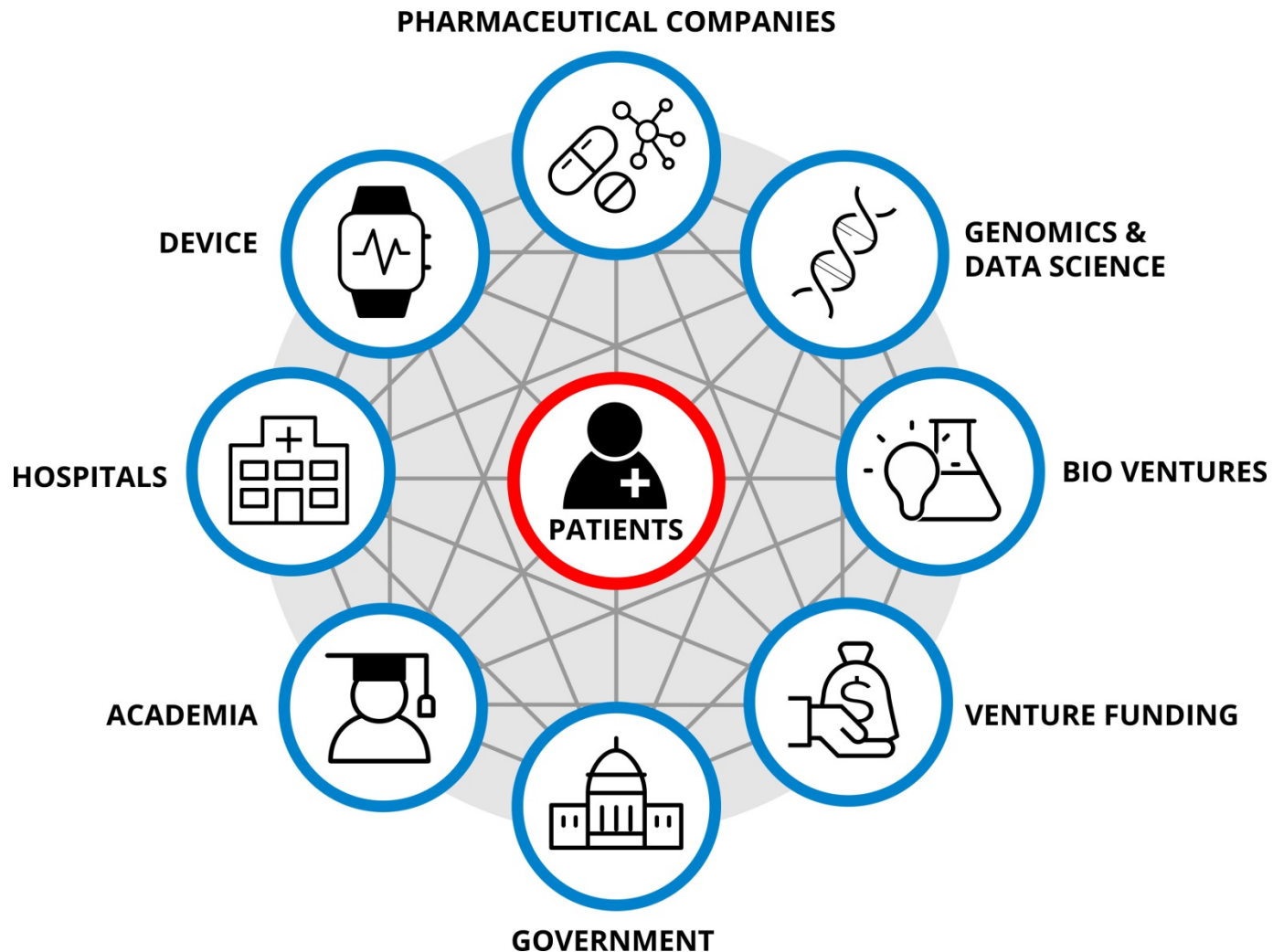
Takeda R&D Vision

Aim to be a World-class R&D Organization

- ✓ Focused on Selected Therapeutic Areas
 - GI, Oncology, CNS and Vaccines
- ✓ Concentrated our R&D Efforts
 - Japan and the U.S.
- ✓ Enhanced Partnerships and Collaborations
 - 50+ Partnerships in past 2 years

Shonan Health Innovation Park

Japan's first pharma-led open innovation ecosystem



Shonan Health Innovation Park's Vision

Boosting Health Innovation Broadly in Japan

**Incubate &
Nurture
Start-ups**

**Attract
Talents and
Entrepreneurs**

**Foster New
Partnerships**

**Drive
Economic
and Financial
Benefits**